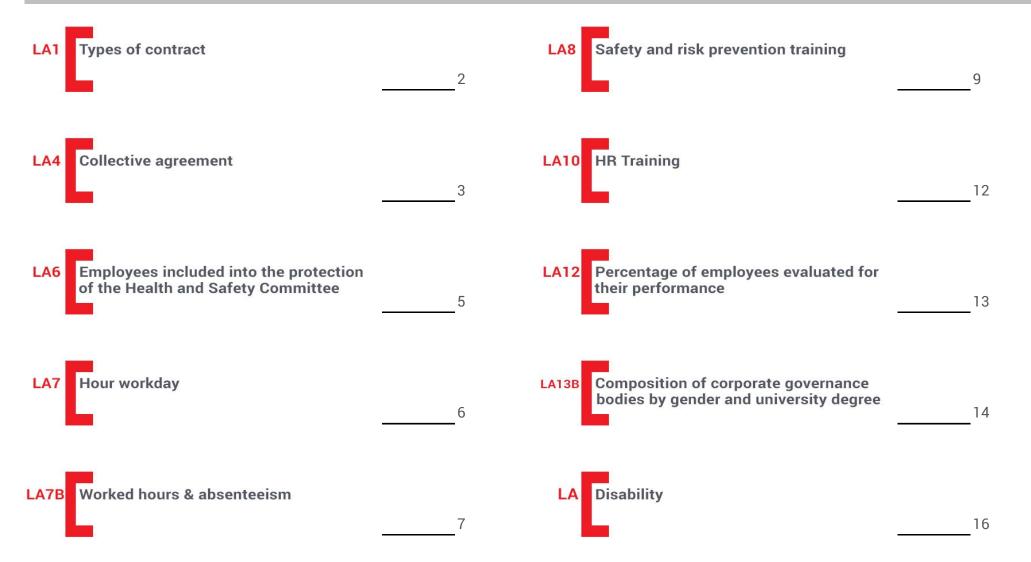
2016 LABOR INDICATORS





LA1 Types of contract

	Permanent contracts (%)			Fixed -term contracts (%)		
	2014	2015	2016	2014	2015	2016
Total Grupo DIA	87,24%	86,83%	88,66%	12,76%	13,17%	11,34%

LA4 Collective agreement

2016	Valor	Comentarios
Grupo DIA	Is there works council?	
Argentina	No	
Brazil	No	
China	No	
Spain	Yes	
Portugal	No	There are no workers' commissions, only union representatives and union commissions.
	Indicate number of councils	
Grupo DIA		
España	153	
	Are there representatives of workers?	
Argentina	Yes	
Brazil	No	
China	No	
Spain	Yes	
Portugal	No	

LA4 Collective agreement (continuation)

Grupo DIA	Are there any collective agreement?		
Argentina	Yes	The company's business activities are included in two different collective bargaining agreements. The Collective Bargaining Agreement for Commerce Employees (No. 130/75) and the Collective Bargaining Agreement that Applies to Load-Bearing Automotive Transport (No. 40/89).	
Brazil	Yes		
China	No		
Spain	Yes		
Portugal	Yes	Yes, between APED (distribution company association) and FPCES (union federation).	

Grupo DIA	% Employees under collective agreement			
Argentina	67,26%	As of the month of December, 71% of active personnel were protected under a collective bargaining agreement.		
Brazil	100%			
China	0,00%			
Spain	100%			
Portugal	100%	The Collective Bargaining Agreement applies to the entire company, including those with suspended remuneration.		
Grupo DIA		Union member employees.		
Argentina	34	24 shop representatives and 10 lorry driver representatives.		
Brazil	0	There are 84 unions, but there are not union representatives employed by DIA.		
China	0			
Spain	1,061			
Portugal	32			

LA6 Employees included into the protection of the Health and Safety Committee

2016	Valor	Comentarios	
	Is there a Health and Safety Committee in the company?		
Grupo DIA			
Argentina	No		
Brazil	Yes		
China	No		
Spain	Yes		
Portugal	No		
	Number of workers cov	ered by health and safety committee.	
Grupo DIA			
Brazil	7.947	There are 13 people who have been hired to take charge of safety and health at work for the company	
Spain	26.602		
Grupo DIA		ety aspects and risk prevention in all countries company operates met?	
Argentina	Yes		
Brazil	Yes		
China	Yes		
Spain	Yes		
Portugal	Yes		



2016	Hours
Argentina	9
Brazil	8,8
China	8
Spain	8
Portugal	8

LA7B Worked hours & absenteeism

Number of work accidents with absent.					
	Variation 2016 vs				
	2014	2015	2016	2015	
Argentina	54	104	198	90,38%	
Brazil	229	272	128	-52,94%	
China	14	18	4	-77,78%	
Spain	1.049	1.718	1.902	10,71%	
Portugal	348	410	445	8,54%	
Grupo DIA	1.694	2.522	2.677	6,15%	

Number of lost hours because work accident - total				
2014 2015 2016				
Total Grupo DIA	Total Grupo DIA 0,37% 0,50% 0,47%			

Number of absenteeism hours - total				
2014 2015 2016				
Total Grupo DIA 6,21% 6,44% 5,58%				

Number of fatal work accidents - total				
2014 2015 2016				
Total Grupo DIA 0 0				

* Rectification, in previous years appeared "1"



	Worked hours	Accident hours	Absenteeism hours
Spain	45.254.338	285.410	2.844.799
Argentina	10.595.136	44.782	299.971
Brazil	16.649.137	11.661	1.190.202
Portugal	7155442	40976	188454
China	2.232.001	2.678	48.758
Total Grupo DIA	81.886.054	385.507	4.572.184

LA8 Safety and risk prevention training

Hours of training on occupational health and safety matters per employee					
2014 2015 2016					
Argentina	0,5	0,38	1,20		
Brazil	1,6	4,39	5,98		
China	8,0	0,11	0,14		
Spain	1,9	1,89	3,20		
Portugal	2,4	2,16	1,35		

Total investment in training on occupational health and safety matters [EUR]						
	2014 2015 2016					
Argentina	48.295,87 €	18.848,82€	145.902,77 €			
Brazil	7.253,10 €	22.710,92€	37.074,17€			
China	629,46 €	1.262,87 €	1.233,40 €			
Spain	97.114,60 €	138.147,74€	161.755,00€			
Portugal	34.505,00€	35.912,00 €	23.813,50€			
Grupo DIA	187.798,02€	216.882,35 €	369.778,83 €			

Did your firm participate in/promote accident prevention and/or workplace monitoring campaigns						
2014 2015 2016						
Argentina	No	Si	Si			
Brazil	Sí	Si	Si			
China	Sí	No	No			
Spain	No No No					
Portugal	Sí Si No					

LA8 Safety and risk prevention training (continuation)

Grupo DIA	2014	2015	2016
Argentina		An awareness campaign was launched using internal communication tools in each distribution center since August. Control campaign breaches in stock, led from Safety & Health / RRLL.	An awareness campaign was launched using internal communication tools at each distribution centre and the PPE distribution process was reorganised.
Brazil	Prevention Campaign conjunctivitis - delivering folder to all employees. / Palestra addressed women's health issues such as breast cancer and uterine / Ckeck up Top management / prevention campaign against snuff / vaccination campaign against H1N1 with delivery of alcohol gel / Promoting physical activity, by promoting careers and hiking. / Gymnastics Labor distribution Centers. / the monitoring of pregnant workers through Mamãe Gestante Program. / Internal accident Prevention Week.	folder delivery to all employees. / Palestra health of women discussed issues such as breast cancer and uterine / Ckeck up Senior management. / Prevention campaign against snuff. /	Conjunctivitis prevention campaign - folder provided to all employees. / Women's Health forum which tackled topics such as breast cancer and uterine cancer. / Check- up: senior management. / Preventative campaign against tobacco. / H1N1 flu vaccination campaign with provision of alcohol gel hand sanitiser. / Promotion of physical activity by promoting races and walks. / Workplace gym in distribution centres. / Monitoring of pregnant workers through Programa Mamãe Gestante. / Internal accident prevention week.

Description of the occupational health & safety prevention and monitoring campaigns your firm participated in or promoted

LA8 Safety and risk prevention training (continuation)

Des	Descripción de estas campañas de prevención y vigilancia laboral en las que se ha participado o promovido					
Grupo DIA	2014	2015	2016			
China						
	Education for the safe and practical					
	production of fire evacuation.	-	-			
España		-	-			
Portugal	Information with some details in					
	Annex 1 (in Portuguese)	-	-			

LA10 HR Training

Annual number of training hours					
2014 2015 2016					
Argentina	50.006	37.310	60.279		
Brazil	295.811	151.962	234.401		
China	9.801	9.602	6.543		
Spain	107.002	107.997	111.057		
Portugal	43.351 67.485				
Total Grupo DIA	505.971	374.356	476.016		

Average training hours by employee					
2014 2015 2016					
Argentina	10,95	7,76	12,61		
Brazil	37,40	19,91	30,77		
China	5,15	7,20	5,75		
Spain	3,94	3,75	3,91		
Portugal	10,76	18,16	16,26		

LA12 Percentage of employees evaluated for their performance

Men assessment (% of employees assessmented)					
	2014	2015	2016		
Argentina	100%	100%	100%		
Brazil	100%	100%	100%		
China	67,00%	70,00%	88,50%		
Spain	68,90%	65,27	75,49%		
Portugal	100%	100%	100%		

Women assessment (% of employees assessmented)						
	2014	2015	2016			
Argentina	100%	100%	100%			
Brazil	100%	100%	100%			
China	87,00%	79,00%	87,10%			
Spain	98,20%	96,78	94,07%			
Portugal	100%	100%	100%			

LA13B Composition of corporate governance bodies by gender and university degree

Board of Directors				
	Men	Women	Total	
Grupo DIA	7	3	10	

Board of Directors						
	Non-executive chairman (councillor others)	Executive director C.E.O.	Independent director.	Proprietary director		Total
Grupo DIA	1	1	8		0	10

Country Executive Committee (Comex)					
	Male members	Male members	Female members	Female members	Total
	30-50 years	>50 years	30-50 years	>50 years	
Argentina	5	1	1	0	7
Brazil	4	2	1	0	7
China	3	0	3	0	6
Spain	5	4	1	0	10
Portugal	4	2	2	0	8

LA13B Composition of corporate governance bodies by gender and university degree (continuation)

Country Executive Committee (Comex)					
	% Of country Comex members with an university degree	% Of country Comex members with an university degree	Comex members with an university degree		
Auronting	30-50 years	>50 years	~		
Argentina	100%	100%	1		
Brazil	100%	100%	7		
China	100%	0,00%	6		
Spain	100%	100%	10		
Portugal	83%	50%	6		

LA Disability

		%		%		%
Average Handicapped	Full Time Equivalent		Full Time Equivalent		Full Time Equivalent	
	2014	Employees	2015	Employees	2016	Employees
Argentina	1	0,02%	1	0,02%	1	0,02%
Brazil	239	3,24%	280	3,62%	267	3,53%
China	0	0,00%	0	0,00%	11	1,02%
Spain	194	0,99%	258	1,00%	238	0,93%
Portugal	14	0,40%	14	0,39%	19	0,51%
GRUPO	448	1,24%	553	1,30%	536	1,27%